

Objective	Budget	Net Expenditure chargeable to the General Fund Balance	Variance (Underspend (-) / Overspend)
	£ '000s	£ '000s	£ '000s
Risk and Strategy	810	914	104
Operations	45,577	44,632	-945
Performance and Assurance	4,447	4,026	-420
Enabling	11,448	11,486	38
Finance	2,083	805	-1,278
<b>Fire and Rescue Services</b>	<b>64,364</b>	<b>61,864</b>	<b>-2,501</b>
Other items not allocated to services:			
NDC pension back payments	754	643	-111
Increase in provision for uninsurable claims	0	55	55
Reduced provision for pensionable allowances	0	-85	-85
<b>Net cost of Fire and Rescue Services</b>	<b>65,118</b>	<b>62,477</b>	<b>-2,642</b>
Other operating income and expenditure			
Provision for debt repayment	414	465	51
Interest paid on loans	393	393	0
Interest received	-209	-379	-170
Provision for investment asset loss		3	3
	598	482	-116
Taxation and non-specific grant income			
Precept	-41,209	-41,209	0
Revenue Support Grant	-8,118	-8,118	0
Other Non-Specific grants	-1,850	-2,191	-341
Business Rates Top-Up Grant	-7,296	-7,306	-10
Locally Retained Business Rates	-7,037	-7,037	-0
CT Collection Fund Balance	-312	-312	0
BR Collection Fund Balance	-33	-33	-0
Taxation and non-specific grant income	-65,855	-66,205	-351
			0
<b>Deficit on the provision of services</b>	<b>-138</b>	<b>-3,247</b>	<b>-3,108</b>
Planned use of reserves:			
Use of transformation reserve	-3,242	-3,242	0
Contributions to earmarked reserves	531	531	-0
Use of underspend reserve	-152	-152	-0
Use of revenue grant reserve	-23	-23	-0
Planned contribution to CPR	3,699	3,699	0
Use of capital payments reserve	-675	-675	0
Use of reserves	138	138	-0
<b>Surplus transferred to transformation reserve</b>	<b>0</b>	<b>-3,109</b>	<b>-3,109</b>

Subjective	Budget	Net Expenditure chargeable to the General Fund	Variance
	£ '000s	Balance £ '000s	£ '000s
Wholetime Fire Fighter	32,414	30,093	-2,322
Retained Fire Fighters	6,564	6,819	255
Support staff	11,140	10,272	-867
Net cost of pensions	1,096	1,163	67
Other Employee Expenses	910	832	-78
<b>Total employee expenses</b>	<b>52,125</b>	<b>49,180</b>	<b>-2,945</b>
Premises Related Expenditure	4,948	5,626	678
Transport Related Expenditure	1,790	2,053	263
Supplies and Services	9,632	9,682	50
<b>Total expenditure</b>	<b>68,495</b>	<b>66,541</b>	<b>-1,954</b>
Service income	-3,985	-4,531	-547
Specific grants	-146	-147	-0
	-4,131	-4,678	-547
<b>Fire and Rescue Service</b>	<b>64,364</b>	<b>61,864</b>	<b>-2,501</b>
NDC pension back payments	754	643	-111
Increase in provision for uninsurable claims	0	55	55
Reduced provision for pensionable allowances	0	-85	-85
<b>Net cost of Fire and Rescue Service</b>	<b>65,118</b>	<b>62,477</b>	<b>-2,642</b>